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# THE ROLE OF ENVIRONMENTAL, SOCIAL AND GOVERNANCE (ESG) PRACTICES IN ENHANCING FINANCIAL PERFORMANCE IN COMPANIES, WITH A FOCUS ON THE BANKING SECTOR: A LITERATURE REVIEW

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### **Abstract**

This study reviewed the literature on the role of environmental, social, and governance (ESG) practices in improving the financial performance of companies, focusing on banking institutions. The study aimed to shed lights on methods and tools used in dealing with the role of ESG in enhancing financial performance in the scientific research literature, knowing the results drawn and the gaps between them, and synthesizing them into a coherent summary of the knowledge developed in this regard. The research included 45 previous studies for the period from 2012 to 2023. The study includes four topics: ESG and the environmental and social costs, ESG and the financial performance in the banking sector as well as other sectors, and finally indicators and models for measuring ESG and financial performance, and the relationship among them. The study adopted the methodology of analyzing previous studies by reviewing their contents and highlighting the objectives, sample, location, variables of the study, procedures and results. The study found that ESG indicators issued by rating agencies and accounting indicators such as ROA, ROE, and the regression equation are the most widely used measures and models in examining the relationship between ESG and financial performance, and that the role of ESG in companies and other sectors is more influential on financial performance than on banks.

**Keywords**: ESG, environmental factors, social factors, governance, financial performance, disclosure, sustainability, banking sector.

JEL Codes: Q5, Q56, I3, J1, G3, K2

## Introduction

Environmental, social and governance (ESG) practices are receiving increasing attention around the world. This importance stems from the growing awareness of the concept of sustainability, which encompasses the social and environmental obligations and management of companies. The indicator of the financial success of financial or non-financial institutions today is that they can thrive in a complex and constantly changing environment, taking into account environmental, social aspects and working conditions. In this field, there are many factors that affect the performance of companies, and the most prominent of these factors are those related to

environmental, social and governance practices. This study aims to explore and analyze the role of these practices in improving the financial performance of companies, with a special focus on the banking financial sector due to the vital and crucial role that banks play in the contemporary economy at the level of financing and providing financial services to individuals and companies alike. The primary goal, in addition to these services, is to reduce environmental and social costs and enhance governance, thus enhancing the concept of financial sustainability in line with the entry of environmental, social, and governance factors as a significant element in the field of institutions' competitiveness, evaluation, and access to markets. The study includes a review of the available literature on the topic of ESG and its impact on financial performance in the banking sector and other sectors. Thus, it provides important insights into the relationship between ESG and financial performance in the banking sector and other sectors, which can have a positive impact on financing and investment decisions in this field and motivate companies and banks to adopt sustainable practices.

### 1. ESG and Environmental and Social Costs

ESG is a vital part of contemporary business policies. Companies and institutions seek to achieve a balance between financial profits and social and environmental responsibility. These practices reflect the commitment to achieving the sustainable development goals approved by the United Nations, which seek to meet current needs without harmful impact on future generations. Reducing environmental and social costs may be a challenge for many organizations. With the increasing focus on corporate social and environmental responsibility, companies must follow a framework based on global standards. This includes ESG standards, and the formation of a strategic vision that aims to integrate these practices into all aspects of the institutions' work as a path to achieving sustainable development goals. Several studies have indicated the relationship between ESG practices and sustainable development goals. In Radu et al. study (2023), the ESG performance of companies was linked to the Sustainable Development Goals (SDGs) for entities active in the financial or non-financial industries, with different importance being assigned to each of the three environmental, social and governance goals, and their results confirmed the adoption of ESG to varying degrees to achieve SDG. This study is consistent with the methodology of the report presented by the International Finance Corporation (2023), which included advancing sustainable development goals by adhering to ESG standards and linking them to these goals. The report found that ESG practices work to achieve the Sustainable Development Goals, and this is emphasized by the fact that these practices addressed all 17 Sustainable Development Goals. The study by Delgado-Ceballos et al. (2023) also indicated a statement of the association of ESG at the company level with the sustainable development goals to form a clear vision of the impact of business on society and the environment by building indicators for these practices that cover the sustainable development goals SDGs. While the study of Baratta et al. (2023) clarified this relationship by focusing on carbon emissions in the industrial sector, as it reviewed the literature on the impact of ESG in industry. The study reached positive results in that (ESG) works to reduce carbon emissions, thus achieving the goals of a sustainable development in accordance with the United Nations 2023 Vision. In a related context, the study by Cong et al. (2022) confirmed, in its results, the positive role of ESG practices in reducing carbon emissions in China in line with (SDG).

# 2. ESG and Financial Performance in the Banking Sector

The application of ESG by banks refers to the adoption of certain criteria by banks and financial institutions with the goal of achieving a balance between financial performance, environmental and social impacts, and governance standards. This application aims to support the aforementioned practices in this sector in a manner that is consistent with reducing the environmental and social impacts of the financing process while maintaining the development of financial performance in these institutions. Nevertheless, the outcomes of investigations in this domain showed considerable variation. The study of Fijałkowska, et al. (2018) indicated that there was no effect of ESG on financial performance. The results of Alessandro, et al. (2023) showed a weak effect, while the studies of El Khoury et al. (2021) and Ersoy et al. (2022) revealed a non-linear relationship. In another study by El Khoury et al. (2021), he showed the existence of a negative relationship. While the results of studies of Buallay (2018), Quirós, et al. (2019), Wahua & Ezeilo (2021), Chiu (2022), and the Central Bank of Iraq (2022) agreed on the existence of a positive relationship between ESG and the financial performance of banks. Whereas the studies of Rahi et al. (2020) and Yuen, et al. (2022) showed that there was a positive and negative effects of ESG on financial performance. The results of the study Torre et al. (2021) revealed that there was a positive relationship of ESG with market indicators, while there was no relationship with accounting indicators that were employed to represent financial performance.

# 3. ESG and Financial Performance in Non-Banking Sectors

ESG practices directly affect the financial performance of non-banking companies, as their commitment to ESG standards enhances investor confidence and reduces potential risks, which contributes to achieving long-term sustainability. By reviewing the literature in this field, most studies indicate a positive relationship between ESG and financial performance. For instance, studies of Balatbat, et al. (2012), Zhao, et al. (2018), and Dalal & Thaker (2019), Sadiq, et al. (2020), Peng & Isa (2020), Ismai, et al. (2020), Powaski et al. (2021), Ahmad, et al. (2021), Naeem & Çankaya (2022), and Sandberg et al. (2022) indicated that there is a positive relationship between these practices and financial performance. However, several research have shown varying results between positive and negative effects of ESG on financial performance, such as the studies of Atan, et al. (2016), Saygili et al. (2021), and Almeyda & Darmansyah (2019), as indicated in Table (1).

### 4. ESG Indicators and Measurement Models

ESG indicators and measurement models as well as their relationship to financial performance are vital tools in measuring and evaluating companies' performance in terms of environmental,

social and governance, as well as financial performance and the relationship between them. These indicators and models aim to improve transparency, accountability and sustainability in the banking sector and other sectors and demonstrate the impact of this on financial performance. Studies have varied in how they represent and measure processes within this context. Accounting and market indicators were used to represent financial performance, as is the case in the study of Khadum & Muhamed (2021), Rooh et al. (2021), Dragomir, et al. (2022), Zhou, et al. (2022), Kumar & Firoz (2022), and Gholami et al. (2022), which adopted accounting indicators such as ROA and ROE. While other studies used market indicators, such as studies of Aras & Kazak (2022), Indrasuci & Rokhim (2023), and Zahid, et al. (2023). These studies agreed upon employing the ESG index or ESG data issued by an ESG rating agency to represent its performance. These studies, and others too, also agreed to use regression analysis models to measure the relationship between ESG and financial performance, such as the study of Awuor, L. (2023), and Gutiérrez-Ponce & Wibowo (2023). However, the study of Zheng et al. (2022) differed from this by using the Sobel-Goodman and Bootstrap test to demonstrate the partial mediation effect of indicators of environmental, social, and governance practices. Moreover, when testing the interactive effect of endogeneity, instrumental variables were applied along with two-stage least squares (2SLS) and generalized least squares (GMM) method. The study of Doni and Fiameni (2023) also differed from other studies by using Pearson Correlation Coefficients. Van Bommel's study (2023) was a review of the literature, and its analysis came without adopting any measurement model. Through the aforementioned information regarding the relationship between environmental, social and governance practices to financial performance in the banking and non-banking sectors, this literature can be summarized in a Table that shows this relationship and the most important results reached.

Table (1): A review of the literature on the relationship between ESG and the financial performance of companies

No	Author	Publisher	Issuin g Year	Place and Sample of Study	Goal of the Study	Variable s of the Study	The Model Adopted	Results
1	Balatba t, et al.	Australian School of Business School of Accountin g	2012	208 companie s in Australia' s Stock Exchange (ASX)	Showing the impact of ESG practices on financial performan ce	Independ ent variable: (ESG), depende nt variables : (ROA) (ROE) (ROIC)	Correlati on coefficie nt and multi- linear regressio n analysis	Positive Relationsh ip

		Internatio		Denmark : 100 companie	Showing the impact	ent variable: (ESG)	Dichoto	No
2	Atan, et al.	nal Journal of Economic s and Managem ent	2016	s listed on the Malaysia n Bursa Malaysia and Nasdaq OMX Copenha gen	of ESG practices on financial performan ce	and depende nt variable: Economi c Value Added (EVA)	mous score and comparin g the results	relationshi p exists between the two variables.
3	Zhao, et al.	Sustainabi lity	2018	China Energy market. The sample included 20 companie	Analysis of the relationshi p between ESG practices and financial performan	Independ ent variable: Index (ESG) and depende nt variables : (ROIC) (ROCE)	Panel data regressio n.	Positive Relationsh ip
				s.	ce.	(ROEL) (ROE) (ROA) (RONA).		

	et al.			Eastern European banking sector.	relationshi p between ESG and financial performan ce.	variable: (ESG) data, depende nt variables : (ROA) (ROE)	regressio n. and DEA	p exists between the two variables.
5	Buallay	Managem ent of Environm ental Quality: An Internatio nal Journal	2018	The sample included 235 banks in Europe.	Analysis of the relationshi p between ESG and financial performan ce.	Disclosu re Index for (ESG) (ROA) (ROE) (Tobin's	Panel data regressio n.	Positive Relationsh ip
6	Quirós, et al.	Sustainabi lity	2019	The study sample included 166 banks in 31 countries from Europe, Asia, Africa, North America, and South America.	Showing the role of environme ntal, social and governanc e practices in creating value for shareholde rs.	Independ ent variable: disclosur e data of (ESG) and depende nt variables : (Tobin Q) (ROA) (LEV) (GDP)	Panel data regressio n.	Positive relationshi p with environme ntal and governanc e dimension s, but negative with social dimension .
7	Dalal & Thaker	IUP Journal of Corporate Governan ce	2019	65 Indian companie s listed in the NSE 100 ESG index database.	Impact of ESG on performan ce of Indian companies	Independ ent variable: annual ESG Data, depende	Panel data regressio n.	Positive Relationsh ip

						nt variables : Tobin (Q) (RO)		
8	Almeyd a & Darman syah	IPTEK Journal of Proceedin g Series	2019	G7 Compani es involved in the real estate sector.	Showing the impact of ESG Disclosure on Financial Performan ce	Independ ent variable: Disclosu re Index for (ESG), Depende nt variables : (ROA), (ROC), Share Price and Profit Multiplie r.	STATA to run multi- variable slopes to test correlati ons.	Positive relationshi p between ESG and (ROA) (ROC), but no relationshi p between share price and profit multiplier.
9	Rahi, et al.	Accountin g Research Journal	2020	Banking sector in Sweden, Denmark, Finland, and Norway.	Showing the impact of ESG on Financial Performan ce.	Independ ent variable: Index (ESG), depende nt variables : (ROIC) (EPS).	Panel data regressio n.	Existing of Both positive and negative effects.
10	Sadiq, et al.	Internatio nal Journal of Energy Economic s and Policy	2020	The sample included 122 companie s listed on the	Analysis and disclosure of the impact of (ESG) on the	Independ ent variable: (ESG) indicator s, depende	Panel data regressio n.	Positive Relationsh ip

		(IJEEP)		Malaysia	company's	nt		
				n stock	value.	variables		
				exchange		: (Tobin		
				: Bursa		Q)		
				Malaysia		(ROA).		
11	Peng & Isa	Asian Academy of Managem ent Journal of Accountin g and Finance	2020	Sample Study included 461 MSCI Listed Compani es.	Showing the impact of ESG on Financial Performan ce.	Independ ent variable: (ESG) Data, depende nt variables : rate of Return on Assets (ROA) Economi c Sustaina bility Performa nce Measure (Econ).	Panel data regressio n.	Positive Relationsh ip
12	Ismai, et al.	Internatio nal Journal of Accountin g, Finance and Business	2020	Malaysia: 39 companie s in various sectors.	Evaluating of sustainabil ity performan ce and its relationshi p to financial performan ce.	Independ ent variable: (ESG) data, depende nt variables : Compan y Age, Compan y Size, (ROA)	Pearson's correlati on coefficie nt and multi-regressio n equation.	Positive Relationsh ip

						(ROE)		
13								
14	El Khoury , et al.	An Internatio nal Business Journal	2021	38 Banks in the Middle East and North Africa.	Analysis of the relationshi p between ESG and banking performan ce.	Independ ent variable: (ESG) Data, depende nt Variable s: (ROA), (LEV), (GPD)	Panel data regressio n.	Positive relationshi p with financial performan ce and negative with other indicators.
15	Torre, et al.	Corporate Social Responsib ility and Environm ental Managem ent	2021	Banks listed in the STOXX Europe 600 Index.	Investigati ng the motives for banks to adopt (ESG).	Independ ent variable: (ESG), depende nt variables : (ROA) (ROE) (Tobin's Q), Capitaliz ation to market value ratio.	Panel data regressio n.	Positive relationshi p with market indicators and no relationshi p with accountin g indicators.
16	Rooh, et al.	Journal of Business and Tourism	2021	17 public and private business banks in Pakistan.	Showing the effect of Corporate Governan ce and Financial	Independ ent variables : governan ce indicator	Panel data regressio n.	Results vary between positive, negative, or lack of relationshi

					Performan ce on	s, Compan		p.
					(ESG).	y Size,		
						(LEV),		
						(ROA);		
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						Index.		
						Independ		
				46 Banks		ent variable:		
		Journal of		from	Showing	(ESG),		
	E1	Sustainabl		Middle	the impact	depende	Panel	Non-linear
17	Khoury	e Finance &	2021	East, East	of ESG on financial	nt	data	relationshi
	, et al.	Investmen		and North	performan	variables	regressio n.	p.
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		Business			ce.	Profit,	model.	
		Research				Earnings		
						per		
						Share		
						and		
						Total		

						Value of Assets.		
19	Powask i, et al.	VinculaT égica EFAN	2021	Public companie s in Australia and Japan.	Showing the impact of ESG on financial performan ce, corporate stock returns.	Independ ent variable: (ESG), depende nt variables: (ROA) (ROE). Create and compare portfolio s.	Steady Effect Regressi on Model.	Positive Relationsh ip.
20	Ahmad, et al.	Cogent Business & Managem ent	2021	351 companie s in the UK from the FTSE350 Index.	Examinin g the impact of ESG on financial performan ce.	Independ ent Variable: (ESG) Degree, depende nt variables : Earnings per Share, Market Value and Compan y Size.	Panel data regressio n.	Positive Relationsh ip.
21	Sadiq, et al.	Elsevier	2022	Turkish companie s listed in the Istanbul Stock Exchange	Analysis of the relationshi p between ESG and banking performan	Independ ent Variable: (ESG) data, depende nt	Virtual Coding for (ESG) data and regressio	Results are varying between positive and negative.

				Corporat e Governan ce Index (XKURY ).	ce.	variables : (ROA) (Tobin Q)	n analysis.	
22	Yuen, et al.	Journal of Economic s and Developm ent	2022	487 banks from 51 countries worldwid e.	Showing the impact of ESG on Profitabilit y of the bank.	Independ ent variable: (ESG) indicator , depende nt variables : (ROA) (ROE).	GMM Method.	Results are varying between positive and negative.
23	Cong, et al.	Frontiers in Environm ental Science	2022	14 types of energy in China.	ESG's investing Impact on Low Carbon Emissions	Independ ent Variable: (ESG) data, depende nt variables : Carbon emission quantity CO2, carbon producti vity CP and carbon emission density CEI.	Panel data regressio n.	The positive impact of ESG practices in reducing China's carbon emissions.
24	Ersoy, et al.	Sustainabi lity	2022	176 Banks in	Showing the impact	Independ ent	Linear and non-	Existing of the

				America.	of ESG on	variable:	linear	Non-linear
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				Nasdaq		Q).		
				Fintech				
				(KFTX)				
				and				
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				Insurance				
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	D	Economic		333	Showing	Independ	Multi-	Results
26	Drago	Computat	2022	banks	the impact	ent	regressio	are
26	mir, et	ion and	2022	located in	of ESG on	variable:	n	varying
	al.	Economic		53	financial	(ESG)	equation.	between
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		cs Studies		in	ce.	depende		negative,
		and		Europe,		nt		and no
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						(ROE)		
						(SMR)		
						(EPS).		
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28	Aras &	Sustainabi	2022	operating	importanc	depende	regressio	Positive
28	Kazak	lity	2022	in OECD	e of (ESG)	nt	n	Relationsh
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						(Tobin Q)		
30	Sandbe rg, et al.	Business Strategy and The Environm ent	2022	83 companie s working in food industry in Europe.	Showing the impact of ESG classificati ons on financial performan ce.	Independ ent variable: (ESG) indicator , depende nt variables : (ROA) (ROE).	Ordinary least squares regressio n.	Positive Relationsh ip.
31	Zhou, et al.	Business Strategy and The Environm ent	2022	167 Chinese companie s listed in Shanghai and Shenzhen A-share markets	Analysis of the relationshi ps between sustainabl e developm ent and (ESG) and financial performan ce as an intermedia ry variable.	Independ ent Variable: (ESG) Data, intermed iate variables : Return Rate on equity, Asset Turnover Rate and Net Profit Growth Rate.	Linear regressio n model and mediatin g effect model.	Positive Relationsh ip.
32	Kumar & Firoz	Australasi an Accountin g Business and Finance Journal AABFJ	2022	77 Compani es in India.	Analysis of the relationshi p between ESG disclosure and finacial performan	Independ ent Variable: disclosur e Index for (ESG), depende nt	Multi- regressio n equation.	Positive Relationsh ip.

					ce.	variables : (ROA), (ROC), company size, financial leverage, age, growth.		
33	Gholam i, et al.	Sustainabi lity	2022	3422 Compani es in Australia.	Analysis of the relationshi p between ESG performan ce and financial performan ce in large, medium, and small companies	Independ ent Variable: is Disclosu re Index (ESG), depende nt Variable s: (ROA), Total Assets, Leverage , Capital Expendit ure, Total Income and Cash Ratio.	Panel data regressio n.	Positive Relationsh ip.
34	Zheng, et al.	Sustainabi lity	2022	Compani es listed in China Growth Enterpris es Market (GEM)	Analysis of the relationshi p between green innovation , ESG and financial performan	Independ ent variables : patent to represent green innovati on and	Analysis of Generali zed Method of Moments (GMM).	Positive Relationsh ip.

					ce.	(ESG),		
						depende		
						nt variable:		
						(ROA).		
				142		,		
35	Indrasu ci & Rokhim	Indonesia n Journal of Economic s and Managem ent	2023	banks from China, Hong Kong, Japan, South Korea, Taiwan, Indonesia , Malaysia, Philippin es, Singapor e, Thailand and Vietnam.	Analysis of the relationshi p of ESG	Independ ent variable: (ESG), depende nt variables : (ROA) (ROE) (Tobin's Q).	Panel data regressio n.	Negative Relationsh ip.
36	Alessan dro, et al.	Internatio nal Journal of Accountin g & Finance in Asia Pasific (IJAFAP)	2023	4 Banks in Indonesia	Analysis of the relationshi p between sustainabl e financing dimension s and financial performan ce.	Independ ent Variable: (ESG) data, depende nt variables : Net profit margin, return rate on assets, and	Panel data regressio n.	No relationshi p exists.

						return rate on equity.		
37	van Bomme 1	Universit y of Twente	2023	44 Essays.	Impact of sustainabl e financing on banks' and financial institution s' financial performan ce.	equity.	Methodo logy of analyzin g and literature review.	Results are varying between positive, negative, and neutral.
38	Awuor, L.	Strathmor e Universit y	2023	Commerc ial Banks in Uganda.	Analyzing the impact of ESG on the financial performan ce.	Independ ent variable: (ESG), depende nt variables : (ROA) (ROE).	Regressi on equation. Panel data regressio n and the question naire form.	Results are varying between positive and negative.
39	Gutiérr ez- Ponce & Wibow o	Sustainabi lity	2023	Banking sector in Indonesia	Analyzing the relationshi p between ESG and financial performan ce.	Independ ent variable: (ESG) data, depende nt variables : (ROA) (ROE).	Panel data regressio n.	Negative Relationsh ip.
40	Zahid, et al.	Cogent Economic s & Finance	2023	19 Banks in Pakistan.	Showing the impact of ESG on financial performan ce.	Independ ent Variable: (ESG) data, depende	Panel data regressio n.	Positive Relationsh ip.

41	Doni & Fiamen i	Business Strategy and The Environm ent	2023	148 European companie s belongin g to the Euro Stoxx Index.	Analyzing the relationshi p between ESG practices, sustainabil ity policies, and financial performan ce.	nt variable: (Tobin's Q)  Independ ent variable: (ESG) data, depende nt variables : (ROA) (ROE) (ROI).	Pearson's correlati on coefficie nt.	Results vary between positive, negative, or lack of relationshi p.
42	Radu, et al.	Sciendo	2023	Romania' s oil, gas and financial services sectors.	Analysis of the relationshi p between ESG and financial performan ce.	ent variable: (ESG) data, depende nt variables : sustainab le develop ment goals.	Qualitati ve Search Method.	The degree to which ESG is linked to SDGs in the oil and gas sector is higher than in the service sector.
43	Internat ional Finance Corpor ation.	Internatio nal Finance Corporati on.	2023		Promoting sustainabl e developm ent goals through environme ntal, social and	ESG standard s set by the Internati onal Finance and Develop	Conform ity of ESG standards and coverage of SDGs.	Conformit y of ESG standards and coverage of SDGs.

					governanc e standards by linking ESG sub- indicators to these goals.	ment Corporat ion and the Sustaina ble Develop ment Goals.		
44	Delgad o- Ceballo s, et al.	Business Research Quarterly	2023		Linking ESG practices at the corporate level to SDGs.	ESG indicator s. Sustaina ble Develop ment Goals.	Proposal for an indicator of (ESG) incorpor ating the three dimensio ns items and matching that to sustainab le develop ment goals.	ESG indicator is linking to Sustainabl e Developm ent Goals.
45	Baratta, et al.	Sustainabi lity	2023	13 studies.	Showing the role of environme ntal, social and governanc e practices in industrial sector.		Review of literature and use of bibliome tric analysis.	The study found positive results of (ESG) to reduce carbon emissions to achieve sustainabl e developm ent goals.

### **Discussion and Conclusion**

According to the information of the previous studies mentioned above, it is obvious that there is a variation in the utilization of measuring techniques, models, and indicators. When investigating ESG, some studies revealed that they adopted the ESG index provided by rating agencies like Thomson Reuters and Refinitiv. In contrast, other investigations adopted the ESG disclosure index. Several studies used a dummy variable procedure to represent ESG, while others have shown that researchers develop ESG indicators using data in in line with sustainable development goals. The predominant method for representing ESG is through the utilization of ESG indicators provided by rating agencies, which function as international organizations. As for representing financial performance, researchers have adopted a wide range of accounting, market, and economic indicators to represent financial performance. The most widely adopted among them is the rate of return on assets (ROA) as an indicator of profitability. Most studies in measuring the relationship between ESG and financial performance have agreed to use regression methods; the most prominent of which is the panel data regression analysis. The results of these studies also showed that the impact of ESG on financial performance in the nonbanking sectors is more pronounced than in the banking sector. The researchers believe that the reason for this is that ESG works to create long-term value for companies while the activity is characterized by the effects of banking are mostly short-term, and the environmental and social impacts are less apparent in aspects of financing based on the financial sector. In conclusion, studies have demonstrated contrasting relationships between the two variables, ranging from existing or absence relationships to positive and negative relationships in the banking sector. However, most studies in non-banking sectors demonstrate a positive relationship.

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